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**From:** Shaw, Jeremy (CPC)  
**Sent:** Friday, April 27, 2018 9:59 AM  
**To:** Lesk, Emily (ECN); Charmaine Curtis; Joe Kirchofer  
**Cc:** jhamilton@ccsf.edu; Rich, Ken (ECN); Shanahan, Thomas (ECN); Kearstin Dischinger; Brad Wiblin; Joel Roos  
**Subject:** RE: DRAFT Letter

Is our intent more to lay out the future/ongoing process or document the past? If the former, then I think it could benefit from less graphic emphasis on the past 3 years.

Without dates, I think people are going to ask about the timeline of everything in the bottom half. And that can be ok. But if you'd rather not raise those questions, I'd advise putting dates or putting it on a super generalized timeline.

What is our timeline on this graphic? I am happy to help, don't have a ton of time until later today

**JEREMY SHAW** | *Senior Planner* | SF PLANNING | 415.575.9135

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**From:** Lesk, Emily (ECN)  
**Sent:** Thursday, April 26, 2018 7:15 PM  
**To:** Charmaine Curtis; Joe Kirchofer  
**Cc:** jhamilton@ccsf.edu; Rich, Ken (ECN); Shaw, Jeremy (CPC); Shanahan, Thomas (ECN); Kearstin Dischinger; Brad Wiblin; Joel Roos  
**Subject:** Re: DRAFT Letter

Thanks, Charmaine!

Since our meeting I've taken a first stab at a project/process flow chart, and in the interest of time am sharing it with everyone concurrently. Please see attached and feel free to revise, simplify, make prettier, etc.

I'll be on a plane tomorrow afternoon so suggest that Tom be in charge of managing revisions to this diagram and getting it finalized--unless someone else has a strong vision and really wants to own it.

Thanks,  
Emily

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**From:** Charmaine Curtis <charmaine@curtis-development.com>  
**Sent:** Thursday, April 26, 2018 6:03:32 PM  
**To:** Joe Kirchofer  
**Cc:** Lesk, Emily (ECN); jhamilton@ccsf.edu; Rich, Ken (ECN); Shaw, Jeremy (CPC); Shanahan, Thomas (ECN); Kearstin Dischinger; Brad Wiblin; Joel Roos  
**Subject:** Re: DRAFT Letter

Hello all. I redlined this more quickly than I would have liked so may have additional comments but this is the crux of it.

I'm around in the morning from 9:30-11 to discuss if you'd like.

I will give Mark a heads up that he is likely to see a draft sometime tomorrow and that Ken will follow up with him

Thanks

Charmaine

On Wed, Apr 25, 2018 at 7:03 PM, Joe Kirchofer <[Joe\\_Kirchofer@avalonbay.com](mailto:Joe_Kirchofer@avalonbay.com)> wrote:  
Hi Charmaine –

We are still vetting the numbers and the structure for the potential housing/parking buildings. We will not have fully complete information by tomorrow's meeting, but we will be prepared to discuss at the meeting, and can follow up tomorrow afternoon with an update of the graphics we sent last week, with figures based on our discussion.

Thanks  
-Joe

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**From:** Lesk, Emily (ECN) [mailto:[emily.lesk@sfgov.org](mailto:emily.lesk@sfgov.org)]  
**Sent:** Wednesday, April 25, 2018 4:39 PM  
**To:** Charmaine Curtis <[charmaine@curtis-development.com](mailto:charmaine@curtis-development.com)>  
**Cc:** [jhamilton@ccsf.edu](mailto:jhamilton@ccsf.edu); Rich, Ken (ECN) <[ken.rich@sfgov.org](mailto:ken.rich@sfgov.org)>; Shaw, Jeremy (CPC) <[jeremy.shaw@sfgov.org](mailto:jeremy.shaw@sfgov.org)>; Shanahan, Thomas (ECN) <[thomas.shanahan@sfgov.org](mailto:thomas.shanahan@sfgov.org)>; Kearstin Dischinger <[kdischinger@bridgehousing.com](mailto:kdischinger@bridgehousing.com)>; Joe Kirchofer <[Joe\\_Kirchofer@avalonbay.com](mailto:Joe_Kirchofer@avalonbay.com)>; Brad Wiblin <[bwiblin@bridgehousing.com](mailto:bwiblin@bridgehousing.com)>  
**Subject:** DRAFT Letter

Hi Charmaine and Jeff,

Here's our draft of the letter that Ken would like to send Chancellor Rocha, outlining the current status of our collaboration.

Instead of a formal meeting agenda tomorrow, let's plan to walk through this letter and discuss our thinking and your feedback on each of the topics.

Since this draft is still a work in progress, please do not distribute it beyond this group.

Thanks,  
Emily

Emily Lesk  
Office of Economic and Workforce Development  
San Francisco City Hall  
[1 Dr. Carlton B. Goodlett Place, Room 448](#)  
[San Francisco, CA 94102](#)

Direct: (415) 554-6162  
Email: [emily.lesk@sfgov.org](mailto:emily.lesk@sfgov.org)  
[www.oewd.org](http://www.oewd.org)

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Charmaine Curtis  
**Curtis Development**  
415-609-4996 cell  
[charmaine@curtis-development.com](mailto:charmaine@curtis-development.com)